

Strategic Framework

Theory of Change



Strategies

If we...

- 1. Support programs that encourage and model active healthy lifestyles.*
- 2. Host grantee capacity building trainings in areas of nonprofit management (e.g. development, governance) and potentially in program development.
- 3. Serve as a resource for grantee organizations to expand networks and share ideas for programming and collaboration.

*NRF invests in organizations with strong people, programs and infrastructure through these types of grants:

- Trustee Grants Initial investment with organizations offering programs with promising youth development outcomes
- Special Grants Investment in piloting, scaling or replicating strong programs focused on physical activity and outdoor education
- Impact Grants Significant investment in programs that promise transformative value in terms of physical activity and outdoor education
- Crawford Prize Recognition of an individual's lifetime achievement of serving at-risk youth through recreation

Immediate Outcomes

(all grantees)

Then grantee organizations will...

1. Evidence healthy programmatic growth by:

- of youth served, reaching new geographies, serving age groups, etc.
- 2. Demonstrate enhanced organizational health and program sustainability, as evidenced by:

 - Sustained or expanded collaborations and partnerships
 Ability to make program modifications based on program evaluation data

Intermediate **Outcomes**

(grantees with programs focused on physical activity and outdoor education)

Which will lead to youth that have enhanced...



Health

· Greater physical activity



Life Skills Development

• Experience challenge

Long-Term Goals

Which will in turn lead to...

Healthy Youth

Physically Active

American youth take an active role in their personal health and well-being by pursuing a lifestyle that includes regular physical activity.

Engaged with Nature

American youth are connected to nature and reap the physical and psychological benefits of time

Healthy Organizations

A rich fabric of effective nonprofits are engaging at-risk youth in recreation programs, with an emphasis on physical activity and outdoor education.

